

# COMMUNICATING IN A CRISIS OR A CRISIS OF COMMUNICATION?



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## Thought exercise: Imagine a Beach









#### How does a client feel in a crisis?









#### How should we behave?

- This is a race you want to come first in
- Be the bearer of bad news
- Do not deflect blame



is the only requirement to destroy any relationship

So, be a bigger person skip the "e" and let it "go"!

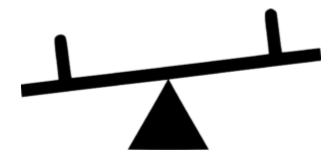


## A few key tips in capital markets....!

#### **DON'T PREDICT**



#### **BE BALANCED**



#### **SAY I DON'T KNOW**



#### **DON'T BAD MOUTH COMPETITION**

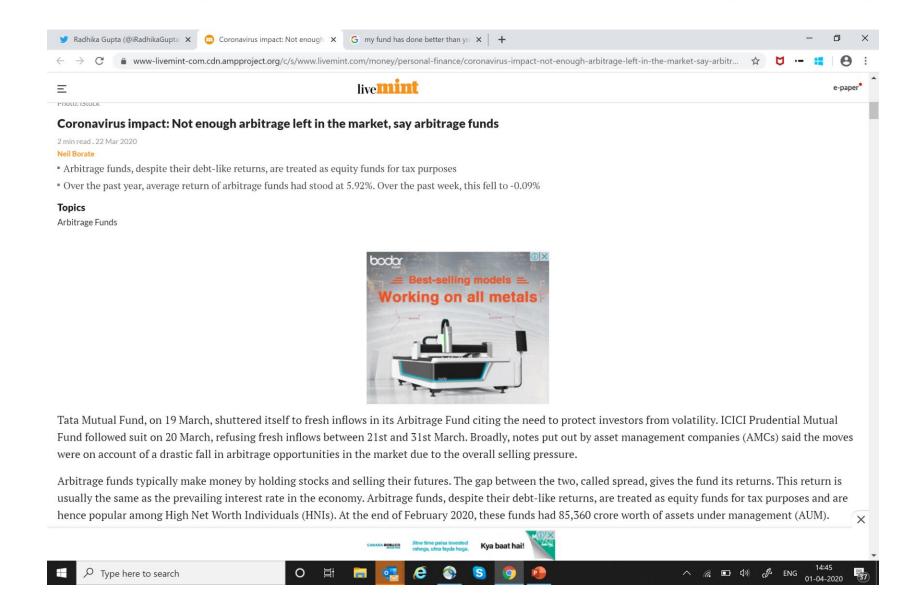


#### What are some of the things markets professionals say?

- Valuations are getting cheap and it's a time to buy
- My fund has fallen significantly less and it's in the first quartile
- This is a time to be greedy.... Remember Warren Buffet?
- In 2008, it took 1 year to bounce back, and you made 90% return
- It's time for balanced funds now (last year it was large caps, prev year was mid caps)

#### **HOW DOES THIS SOUND TO A CLIENT?**

#### A recent story about crisis communication...



## Quick









### How to communicate when you can't go to work....

- Bad messages are often better delivered by a face not a voice
- What's app is not a tool of formal communication
- Social media is your friend if you choose to let it be
- We live in a generation where people watch more and read less
- Tip: Keep a record of difficult conversations. It will help you.

#### A lesson learned about peacetime vs. wartime communication





## If you think communication doesn't matter, listen to this story



## **David Kabiller**



David G. Kabiller, CFA is the founder, founding principal, and head of business development of AQR Capital Management, along with Cliff Asness, John M. Liew and Robert Krail. Wikipedia

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